

Quality Policy

BQ Solutions QSTP-LLC (BQS) is a Qatari company created to deliver advantage and value to Qatar's military and security forces through expert and specialist defense consultancy and services. We deliver expert training, capability development, capability assurance, decision support, test and evaluation, and specialist consultancy services to the Qatari Ministry of Defence, the Qatari Armed Forces. As a Barzan Holdings (BH) wholly owned subsidiary, BQS's strategy is aligned with that of BH's strategy to support the MoD to meet His Highness the Emir's vision for Qatar.

Our Quality Policy reflects this context and strategic direction. It is built on the requirements of **ISO 9001:2015**, the **Systems Approach to Training (SAT)** methodology used in the design and delivery of our training programmes, and the standards of national defence capability, including applicable NATO and contractual frameworks where required by our engagements.

Top management has established, implemented and maintains this Quality Policy in full **compliance** to ISO 9001:2015.

Top management is accountable for the effectiveness of our Quality Management System (QMS) and is committed to:

1. **Client Satisfaction** – Understanding and meeting the requirements of our clients, particularly the Qatari Armed Forces, and consistently delivering training, advisory, and capability services that meet or exceed their expectations.
2. **Compliance with Requirements** – Meeting all applicable statutory, regulatory, and contractual requirements, including those of ISO 9001:2015, relevant NATO standardisation agreements, Qatari law, and the specific obligations of our defence and security contracts.
3. **Process Approach and Risk-Based Thinking** – Managing our activities as a system of interrelated, controlled processes, applying risk-based thinking and the Plan-Do-Check-Act cycle to ensure consistent, repeatable, and auditable outcomes across all training and consultancy functions.
4. **Competence and Capability** – Ensuring our personnel are appropriately qualified, trained, and supported to deliver services to the highest professional, ethical, and operational standards, in support of Qatar's sovereign defence capability.
5. **Quality Objectives and Business Excellence** – Establishing measurable quality objectives at relevant functions and levels of the organisation, consistent with this policy, and reviewing them as part of our planning and management review processes to support business excellence.
6. **Continual Improvement** – Actively seeking client and stakeholder feedback, monitoring process and supplier performance, conducting internal audits, and applying lessons learned to continually improve the suitability, adequacy, and effectiveness of our QMS.

This policy provides the framework for setting and reviewing our quality objectives. It is communicated to all employees and relevant interested parties, is understood and applied throughout the organisation, is available as documented information, and is reviewed at planned intervals – or following significant organisational, contractual, or regulatory change – to ensure its continuing relevance and effectiveness.

Approved by: Ralf Balogh – QMS Manager

Approved by: Ali Al-Sulaiti – Acting CEO

Date: 30 Jun 2026

Signature:



BQ Solutions QSTP-LLC

Signature:



INTERNAL

Revision	Document Number	Page
01	QUALITY POLICY	2